

**Annual Report
Association Euroclio**

2015

The Hague

 **MAZARS**
J.A. ROSSAANDE OPPERHOFFMAN NV
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1. Reports

1.1 Board report

Board Report

Activities

In 2015 the EUROCLIO Association was able to realise its action plan in full as a thriving and engaged democratic community of history education professionals. Moreover, due to the dedication and commitment of many individuals, including the EUROCLIO Member Association leaders, distinguished EUROCLIO Ambassadors, Board Members, Secretariat Staff and Trainees, far more was achieved than expected.

It was the 2nd year of implementation of the EU Framework Partnership Agreement with EUROCLIO. This grant enables the Association to focus more of its actions on the more public issue of Remembrance. It also enabled the Association to provide a wide array of services to its members and the wider professional community and to be active throughout Europe and beyond.

To organise all the actions of the Association, different areas are identified. These levels are framed as eight Areas of Work, which are perceived in a cyclical fashion supporting one another. These are:

- Governance – a Democratic Association
- Research – Mapping the Needs
- Advocacy – The Voice of History Education
- Fundraising – Opportunities for Action
- Educational Resources – A Collaborative Design
- Training – Professional Development
- Outreach – Informing the World
- Hub – Matching the Needs

All activities in 2015 supported these areas of action. A more elaborate and visual activity report will be published in the second quarter of 2016 as the official Annual Report.

All of the work of EUROCLIO is made possible thanks to the support of a range of donors, which include inter-governmental, governmental and private bodies.

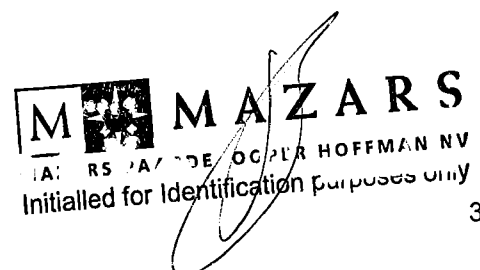
EUROCLIO Secretariat Professional Staff in 2015:

- Jonathan Even-Zohar (NL), Director
- Steven Stegers (NL), Programme Director (& Deputy-Director)
- Blandine Smilansky (France), Senior Manager
- Aysel Gojayeva (Azerbaijan), Project Manager
- Judith Geerling (NL), Project Manager
- Jaco Stoop (NL), Network Coordinator

EUROCLIO Secretariat Trainees in 2015: Pieter Baeten (Belgium), Heather Campbell (United States), Ella Hogg (United Kingdom), Stefan Hoogendoorn (The Netherlands), Attila Hromada (Slovakia), Ben Kealey (United Kingdom), Samantha Maat (The Netherlands), Ivan Markovic (Croatia), Sara Martin (Spain), Mateo Martinez (Spain), Thomas Rettig (Germany), Bisera Screva (Macedonia), Jaco Stoop (The Netherlands) and Hanae Taguchi (France)

Financial Result

In 2015, EUROCLIO secured sufficient resources from its EU operational grant, core support from the Open Society Foundations, various project and partnership activities, membership fees and several small donations and consultancy assignments, to close the year with a small positive result of € 4.045.



Costs were in control as staffing at the EUROCLIO Secretariat was initially decreased as Senior Manager Blandine Smilansky left to work as Educator at the House of European History, yet later Jaco Stoop was hired as Network Coordinator. Operational expenses were slightly reduced compared to 2014. Several projects were closed with a cost override. In total, the projects (see also note 11 to the financial statements) have generated an overrun of about € 80.385. The overruns are mainly due to extra hours spent by EUROCLIO staff members, since EUROCLIO sets its quality and performance standards very high. In some cases, these are partially related to higher costs in project activities. The funding of these overruns is presented as self-financing and EUROCLIO staff members decided as they did also in previous years to waive their overtime rights, by which they are really supporting the financial health and continuity of EUROCLIO. The Board is grateful for this gesture. The Organization investment policy is not to invest in shares or other insecure investments.

In November 2014, the Board and Management agreed on a multi-annual strategy to build up this reserve in order to create a security buffer. The purpose is to have at least the needed internal resources to allow for an orderly and low-risk downturn, in case such a downturn for whatever reason is deemed to be unavoidable. In generally acceptable governance codes guidelines are mentioned as for example to have a buffer providing at least for one year the costs of the permanent staff and other legal obligations. The operating reserve also allows the organisation to better face challenges in temporal cash-flow and lack of liquidity.

The Board will continue the policy to allocate positive results to an operational reserve aimed to secure the capacity to carry out the mission.

Interim projections and Measures

The positive result in 2015 was possible thanks to measures enacted throughout the year, based on interim projections in May and September.

These projections showed higher expenditures than expected were necessary during the year in several projects. Most notably, the EU-funded projects "Sharing History Cultural Dialogues in the Black Sea Region" and "Multi-Faceted memory" and for the execution of the Annual Conference in Denmark.

The measures taken by the Board included the cancellation the physical board meeting, scheduled for September and a full review on the financial management of the organisation. This internal review elaborated how spending is planned. The Board's financial advisor studied all the issues together with the management and external bookkeeper and a set of recommendations related to cost planning, financial management and monitoring were made and put in place.

Improved awareness and new investments

The effect of the 2015 financial year on the future is the increased awareness of the financial management as well as the Board on the need for more detailed cost planning and continued interim projections. For the budget of 2016, additional specifications have been made. Moreover, programme budget lines are in place to better be able to plan further coherent implementation and handle possible contingencies.

Over the last several years, EUROCLIO has extended its international profile, programming and networking. The result is that the organisation is more and more invited to join project proposals, attend events, and share its expertise. While the Secretariat Staff is eager to embrace all relevant opportunities, it will seek in 2016 to be more strategic about the choices made, more aware of the commitments which follow and more eager to involve members as a way to spread the responsibility and decentralise the amount of time and energy invested.

2. Accounts

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2.1 Balance sheet per 31 December 2015
After result appropriation

ASSETS

	31 December 2015		31 December 2014		Notes
	€	€	€	€	
FIXED ASSETS					
Tangible fixed assets					
Computer and inventory		4,597		6,318	1
CURRENT ASSETS					
Receivables					
Debtors		2,449		-	
Project receivable		217,507		91,387	2
Other receivables and accruals		30,646		16,538	3
Cash and Bank		50,764		54,354	4
		<u>305,963</u>		<u>168,597</u>	


LIABILITIES

	31 December 2015		31 December 2014		Notes
	€	€	€	€	
EQUITY					
Operating reserve Association		34,966		30,921	5
CURRENT LIABILITIES					
Project liability	225,465		70,807		6
Taxes and social security premiums	6,190		8,841		7
Pensions	2,534		2,666		8
Current account Euroclio Foundation	953		953		
Other liabilities and accruals	35,855		54,409		9
		270,997		137,676	
		<u>305,963</u>		<u>168,597</u>	

2.2 Statement of income and expenditure

	2015	budget 2015		2014		Notes
	€	€	€	€	€	
Income						
Subsidy income	679,152		577,192		688,815	9
Subscription fee and other income	30,070		24,360		8,338	10
Total income	<u>709,222</u>		<u>601,552</u>		<u>697,153</u>	
Expenditures						
Personnel costs	268,373		257,506		271,507	11
Depreciation	1,721		2,000		1,043	12
Direct project expenditures	294,319		193,065		288,599	13
Other expenditures	140,764		143,136		106,707	14
Total expenditure	<u>705,177</u>		<u>595,707</u>		<u>667,856</u>	
Balance income and expenditures	4,045		5,845		29,297	
Attributable to:						
Operating reserve	4,045		5,845		29,297	
Result *)	<u><u>-</u></u>		<u><u>-</u></u>		<u><u>-</u></u>	

*) the organisation has decided to strengthen the capacity of the organisation by building an operating reserve.


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2.3 Cash flow statement

After the appropriation of the result for the financial year 2015 the cash flow statement, based on the indirect method, can be presented as follows:

	2015		2014	
	€	€	€	€
Cash flows from operating activities				
Result		4,045		29,297
Adjustments required to reconcile the result to				
Depreciation	1,721		1,043	
In- decrease projects	28,538		82,488-	
In- decrease debtors	2,449-		-	
In- decrease other receivables	14,108-		6,950	
In- decrease current liabilities	21,337-		3,033-	
		<u>7,635-</u>		<u>77,528-</u>
		3,590-		48,231-
Cash flows from investing activities				
Purchase of tangible fixed assets		-		6,792-
In-decrease Cash and Bank		<u>3,590-</u>		<u>55,023-</u>
Cash and bank 1 January		54,354		109,377
Cash and bank end of period		<u>50,764</u>		<u>54,354</u>
In-decrease Cash and Bank		<u>3,590-</u>		<u>55,023-</u>

2.4 Budget 2016

	<u>2016</u>	€
Income		
Project income	405,960	
Membership Fees	14,000	
Consultancy	7,500	
Interest	<u>1,000</u>	
Total income		428,460
Expenditures		
Personnel costs	259,039	
Depreciation	2,000	
Other expenditures	<u>166,234</u>	
Total expenditure		<u>427,273</u>
Balance income and expenditures		1,187
Attributable to:		
Operating reserve *)		1,187
Result		<u><u>-</u></u>

*) the organisation has decided to strengthen the capacity of the organisation by building an operating reserve.

2.5 Principles of valuation of assets and liabilities and principles for the determination of the result

Activities

Euroclio is statutory established in The Hague, Riouwstraat 139, 2585 HP The Hague.

The activities of Euroclio primarily consist of:

- promoting and supporting the development of history education so that it strengthens peace, stability, democracy and critical thinking.

This primarily activity can be subdivided in several secondary activities:

- enhancing quality of history education by means of teacher trainings, workshops and assistance in curriculum development.
- cooperating, communicating and internationally networking, by way that the international dimension and awareness in the learning and teaching of history can be improved. This will be promoted through the organisation of seminars, workshops and the EUROCLIO General Assembly, through the publication of Bulletins, Newsletters and by means of a website. Also of great importance is the maintaining and extending of relations with organisations like the Council of Europe, OSCE, UNESCO, EU and NGO's.
- professionalizing history teachers and their organisations, so we can create a large network of specialists on innovative history education. This can be achieved by organising workshops and trainings to strengthen the History Teachers' Associations. But also exemplar models for democratic organisations, good dissemination systems and proficiency of foreign language can be of great importance for the professionalization.
- strengthening the organisation and sustainability of EUROCLIO by writing project proposals, producing PR materials and by contacting possible donors and sponsors.

Continuity

The equity of the association Euroclio is € 34966 positive. Euroclio's business environment is changing: we experience that donors apply a more strict policy on awarding grants, competition between NGO's gets more and more tough. In this context Euroclio's available financial reserves do not reflect a healthy financial position.

The past nine years (2006 - 2014), Euroclio has been awarded with an annual grant of the Jean Monnet foundation, a EU related body. This grant covers the general costs of Euroclio. In spite of the fact that our cost-structure is flexible enough to absorb decreases in funding, we do see continuation of this grant as essential for continuing our activities on the present basis.

In June 2014 this grant of € 200.000 is awarded for a period of three years.

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General accounting principles for the preparation of the financial statements

General

The annual accounts are prepared in accordance with the Dutch accounting standards for small and not for profit organizations (RJ 640).

Valuation of assets and liabilities and determination of the result takes place under the historical cost convention. Unless presented otherwise, the relevant principle for the specific balance sheet item, assets and liabilities are presented at face value.

Income and expenses are accounted for on accrual basis. Profit is only included when realized on balance sheet date. Losses originating before the end of the financial year are taken into account if they have become known before preparation of the financial statements.

Foreign currency

The annual accounts are presented in Euro's.

Assets and liabilities in foreign currencies are translated at an average rate of exchange. Transactions in foreign currencies are translated at the average rate of exchange. The resulting exchange differences are accounted for in the profit and loss account.

Accounting policy in kind contributions

The funding of the Euroclio Association is based on grants from the EU and several other governmental, non-governmental institutes and donors. On a regular basis donors provide in kind contributions such as free of charge professional involvement, the use of capacity/equipment or the disposal of professional services.

Dutch GAAP RJ 640.409 is applicable. Contributions in kind are valued at their fair value and accounted for as (project) revenue. This is applicable if services are rendered or capacity is made available free of charge or for prices below the fair value.

The accounting treatment as (project) revenue is used if

- a. the contributing organization is professionally organized;
- b. the contribution is generating a benefit to Euroclio and/or its projects;
- c. the contribution is based on a deliberate decision made by the contributing organization;
- d. the fair value of the contribution is reliably determined;
- e. the documentation (commitment of the contributing organization, content of contribution, determination of the fair value) is adequate.

Disclosure in the notes of the financial statements will clearly indicate the amount and the nature of in kind contributions accounted for as (project) revenue.

In case in kind contributions are not taken into (project) revenue (for example because the determination of the fair value is not possible), the in kind contribution (if material) will be disclosed in the notes.

Contributions made by volunteers are not accounted for as contribution in kind. If significant, this will be disclosed in the Board's report.

Accounting principles for the valuation of assets and liabilities

Tangible fixed assets

Tangible fixed assets are presented at cost less accumulated depreciation and, if applicable, less impairments in value. Depreciation is based on the estimated useful life and calculated as a fixed percentage of cost, taking into account any residual value.

Projects

Projects are valued at realized expenditures covered by the grant less received instalments.

Receivables

Receivables are included at face value, less any provision for doubtful accounts. These provisions are determined by individual assessment of the receivables.

Cash

Cash consists of cash and bank accounts and are at the Associations free disposal.

Pensions

The pension scheme is in fact to classify as a defined benefit scheme. The pension scheme is regulated by ABP. Euroclio uses the exemption mentioned in the Dutch accounting standards to work out this scheme as a defined contribution scheme. Therefore it is sufficient to include the pension premiums to be paid in the profit and loss account. As a result of this, there are no negative or positive risks committed with this pension scheme taken in the valuation of the liability.

Accounting principles for the determination the balance income and expenditure

Revenues from services are recognised in proportion to the services rendered. The cost price of these services is allocated to the same period.

Operating grants

Operating grants are included in the profit and loss account in the year to which the subsidized expenses are charged.

2.6 Notes to the balance sheet

FIXED ASSETS

1 Tangible fixed assets

	Hardware IT €	Inventory €	Total €
<u>Balance per 1 January 2015</u>			
Acquisition price	2,789	4,002	6,791
Accumulated depreciation	141-	332-	473-
Book value	<u>2,648</u>	<u>3,670</u>	<u>6,318</u>
<u>Fluctuations</u>			
Depreciation	920-	801-	1,721-
	<u>920-</u>	<u>801-</u>	<u>1,721-</u>
<u>Balance per 31 December 2015</u>			
Acquisition price	2,789	4,002	6,791
Accumulated depreciation	1,061-	1,133-	2,194-
Book value	<u>1,728</u>	<u>2,869</u>	<u>4,597</u>
Depreciation tangible fixed assets	20%-33%		

CURRENT ASSETS

	31 December 2015 €	31 December 2014 €
Receivables		
2 Project receivable		
European Union Operating Grant	100,000	40,000
Norway MFA (ex-Yugoslavia)	6,000	-
European Union Enlargement (Eastern Partnership)	61,407	15,160
European Union ICT/PSP (Europeana Creative)	11,538	11,538
Erasmus+ KA1: Training for EUROCLIO Staff	4,874	-
European Union Jean Monnet [EU4SCHOOL]	6,001	-
Open Society Foundations Core Support	20,792	-
EU Turkey	2,000	-
EU Jean Monnet KA1 [EU4SCHOOL] BARCELONA	4,895	-
Vienna - Kosovo	-	20,000
Training Conference Spring 2015	-	598
European Union Erasmus + KA2 [IHEA]	-	4,091
	<u>217,507</u>	<u>91,387</u>
3 Other receivables and accruals		
Prepaid costs / conference fee to receive GM 2015	-	9,522
Prepaid costs General Meeting 2016	18,067	-
Other receivables	7,042	5,746
To be reimbursed	3,157	-
Membershipfee to receive	2,380	1,270
	<u>30,646</u>	<u>16,538</u>

4 Cash and Bank

	31 December 2015	31 December 2014
	€	€
Petty Cash	2,206	124
ING (current account)	47,511	32,948
ING (savings account)	984	14,451
Local / foreign cash	63	6,831
	<u>50,764</u>	<u>54,354</u>

5 EQUITY

Operating reserve

Association

Balance per 1 January	30,921	1,624
Result appropriation	4,045	29,297
Balance ending reporting period	<u>34,966</u>	<u>30,921</u>

CURRENT LIABILITIES

7 Project liability

European Union Erasmus + KA2 [IHEA]	38,986	-
European Union Europe for Citizens [Silencing]	16,203	-
Anna Lindh step 7	824	-
Europeana CEF (Operational)	3,379	-
EU Erasmus + KA2 [MEDIA-HISTORY]	7,029	-
European Union Erasmus + KA2 [INCLUSIVE]	107,589	-
European Union Jean Monnet [EU4SCHOOL]	34,902	-
WB Austria ADH	16,553	-
OSF Leadership Fund	-	19,223
Exploring European History	-	6,500
Norway MFA (ex-Yugoslavia)	-	577
History that Connects-Kosovo	-	5,600
European Union Europe for Citizens	-	6,890
Erasmus+ KA1: Training for EUROCLIO Staff	-	5,581
European Union Jean Monnet [EU4SCHOOL]	-	26,436
	<u>225,465</u>	<u>70,807</u>

	31 December 2015 <u>€</u>	31 December 2014 <u>€</u>
CURRENT LIABILITIES		
7 Taxes and social security premiums		
Payroll tax and social security premiums	<u>6,190</u> <u>6,190</u>	<u>8,841</u> <u>8,841</u>
8 Pensions		
Pension	<u>2,534</u> <u>2,534</u>	<u>2,666</u> <u>2,666</u>
9 Other liabilities and accruals		
Specification other liabilities:		
Leave days, holiday and final year allowance	9,852	19,809
Creditors	3,118	-
Received conference fee General Meeting 2016	6,746	-
Other liabilities	<u>16,139</u>	<u>34,600</u>
	<u>35,855</u>	<u>54,409</u>

COMMITMENTS AND CONTINGENT ASSETS & LIABILITIES

Long-term obligations have been entered into for the lease of the office in The Hague. This agreement includes office rental, office maintenance costs (utility, cleaning costs, municipal taxes). The yearly rental agreement amounts to € 16.200 for 2016.

2.7 Notes to the statement of income and expenditure

9 Subsidy Income

The subsidy income amounts to € 679.815 and can be specified as follows:

	2015	Budget 2015	2014
Core Funding			
European Union Operating Grant (FWP 2014-2017)	200,000	200,000	199,972
OSF Leadership Fund	19,224	22,000	21,903
Open Society Foundations Core Support 2015-2018	20,792	-	-
Erasmus+ KA1: Training for EUROCLIO Staff	10,455	2,100	-
	<u>250,471</u>	<u>224,100</u>	<u>221,875</u>
Project Funding			
European Union Enlargement/Europaid (Eastern Partnership)	46,247	75,863	150,647
European Union ICT-PSP (EuropeanaCreative) 2013-2014	-	10,000	-
European Union Europe for Citizens 2014-2015 Remembrance	47,722	26,057	33,943
European Union Europe for Citizens 2015-2017 [Silencing]	23,797	-	-
European Union Jean Monnet [EU4SCHOOL] 2014-2016	32,152	44,436	15,564
European Union Jean Monnet [EU4SCHOOL] 2015-2017	5,516	-	-
European Union Erasmus + KA2 [IHEA] 2014-2016	103,435	110,636	4,091
European Union Erasmus + KA2 [INCLUSIVE] 2015-2018	35,343	-	-
European Union ICT/PSP (Europeana Creative)	-	-	54,384
Europeana CEF (Operational) March 2015-May 2016 = 15month	19,652	27,000	-
Norway Embassy Kosovo 2013-2014	5,600	5,600	42,507
Norway MFA (ex-Yugoslavia) 2011-2013	6,577	-	97,965
Open Society Foundations ESF (MENA) Lebanon	-	-	25,542
Open Society Foundations ESP (HTC) Rethinking	73,819	25,000	-
WB Austria ADH 2014-2017	3,447	18,000	-
	<u>403,307</u>	<u>342,592</u>	<u>424,643</u>
Partner Projects			
EU Turkey	2,000	2,000	-
Open Society Foundations Bosnia-Herzegovina (History that	-	1,500	-
EU Erasmus + KA2 [MEDIA-HISTORY] 2015-2018	4,870	-	-
EU Jean Monnet KA1 [EU4SCHOOL] BARCELONA 2014-2016	4,895	4,000	1,730
Europe for Citizens Remembrance Project by Dom Pokoju (PL)	-	1,000	-
Europe for Citizens Remembrance Project by All Quiet (BE)	-	1,000	-
Europe for Citizens Citizens Projects by Burger Europa (GE)	-	1,000	-
	<u>11,765</u>	<u>10,500</u>	<u>1,730</u>
Other projects			
Anna Lindh step 7	7,109	-	-
Anna Lindh step 6	-	-	23,489
Exploring European History	6,500	-	2,000
KAICIID Framework Contract 2014 (Work Order 2)	-	-	15,078
	<u>13,609</u>	<u>-</u>	<u>40,567</u>
	<u>679,152</u>	<u>577,192</u>	<u>688,815</u>

2.7 Notes to the statement of income and expenditure

10 Subscription fee and other income

The subscription fee and other income amounted to € 30.070, the income may be presented as follows:

	<u>2015</u>	<u>Budget 2015</u>	<u>2014</u>
Subscription fee	10,090	10,000	5,196
Financial income	-	1,010	542
Consultancy	7,513	13,350	-
Co-financing	10,401	-	-
Other income	2,066	-	2,600
	<u>30,070</u>	<u>24,360</u>	<u>8,338</u>

11 Personnel costs secretariat

	<u>2015</u>	<u>Budget</u>	<u>2014</u>
Gross salary	210,458	197,424	208,247
Social security premiums	36,540	34,667	30,638
Pension premiums	21,626	24,914	22,581
Other	251-	501	10,041
	<u>268,373</u>	<u>257,506</u>	<u>271,507</u>
 fte's	 4.5	 4.2	 4.8

Board members

Board members do not receive remuneration for their board activities.

12 Depreciation

	<u>2015</u>	<u>Budget</u>	<u>2014</u>
Inventory	801	1,000	902
Hardware IT	920	1,000	141
	<u>1,721</u>	<u>2,000</u>	<u>1,043</u>

13 Direct project expenditures

	2015	Budget	2014
Project expenditure	759,537	577,192	764,054
Hours and overhead allocated to projects	465,218-	384,127-	475,455-
Direct expenditures	<u>294,319</u>	<u>193,065</u>	<u>288,599</u>

The project expenditures which exceeded the project grant, amounts to € 80.385 and can be specified as follows:

	Project expenditur	Subsidy income	Project override
Core Funding			
European Union Operating Grant (FWP 2014-2017)	200,000	200,000	-
OSF Leadership Fund	19,224	19,224	-
Open Society Foundations Core Support 2015-2018	20,792	20,792	-
Erasmus+ KA1: Training for EUROCLIO Staff	10,455	10,455	-
	<u>250,471</u>	<u>250,471</u>	<u>-</u>
Project Funding			
European Union Enlargement/Europaid (Eastern Partnership)	77,597	46,247	31,350
European Union Europe for Citizens 2014-2015 Remembrance	61,282	47,722	13,560
European Union Europe for Citizens 2015-2017 [Silencing]	23,797	23,797	-
European Union Jean Monnet [EU4SCHOOL] 2014-2016	32,437	32,152	285
European Union Jean Monnet [EU4SCHOOL] 2015-2017	5,516	5,516	-
HR+Overhead	103,435	103,435	-
European Union Erasmus + KA2 [INCLUSIVE] 2015-2018	35,343	35,343	-
15month	19,652	19,652	-
Norway Embassy Kosovo 2013-2014	9,165	5,600	3,565
Norway MFA (ex-Yugoslavia) 2011-2013	8,414	6,577	1,837
Open Society Foundations ESP (HTC) Rethinking	75,611	73,819	1,792
WB Austria ADH 2014-2017	3,447	3,447	-
	<u>455,696</u>	<u>403,307</u>	<u>52,389</u>
Partner Projects			
EU Turkey	2,000	2,000	-
EU Erasmus + KA2 [MEDIA-HISTORY] 2015-2018	4,870	4,870	-
EU Jean Monnet KA1 [EU4SCHOOL] BARCELONA 2014-2016	7,901	4,895	3,006
	<u>14,771</u>	<u>11,765</u>	<u>3,006</u>
Training			
Annual Conference 2014 (Ohrid)	283	-	283
Annual Conference 2015 (Denmark)	20,239	-	20,239
Annual Conference 2016	-	-	-
Training Conference Spring 2015 (Waterloo200)	6,257	-	6,257
	<u>26,779</u>	<u>-</u>	<u>26,779</u>
Other projects			
Anna Lindh step 7	7,109	7,109	-
Exploring European History	-	6,500	6,500-
KAICIID Framework Contract 2014 (Work Order 2)	6,525	-	6,525
Open Society Foundations Bosnia-Herzegovina (OSF-BH)	809-	-	809-

EU Europe for Citizens Remembrance by All Quiet(BE) (E4C-E4C-PKJ)	505- 500- <u>11,820</u>	- - <u>13,609</u>	505- 500- <u>1,789</u>
	<u>759,537</u>	<u>679,152</u>	<u>80,385</u>

13 Direct project expenditures

Hours and overhead allocated to projects

The total hours and overhead allocated to projects amounted to € 465.217.

These are the hours allocated to projects based on time spent. The hourly rates includes personnel costs and operational costs.

	2015	Budget 2015	2014
Core Funding			
European Union Operating Grant (FWP 2014-2017)	200,000	200,000	200,000
OSF Leadership Fund	19,224	22,000	21,903
Open Society Foundations Core Support 2015-2018	17,792	-	-
Erasmus+ KA1: Training for EUROCLIO Staff	5,244	2,100	-
	<u>242,260</u>	<u>224,100</u>	<u>221,903</u>
Project Funding			
European Union Enlargement/Europaid (Eastern Partnership)	2,803	-	68,845
European Union ICT-PSP (EuropeanaCreative) 2013-2014	-	-	40,089
European Union Europe for Citizens 2014-2015 Remembrance	18,432	15,500	19,475
European Union Europe for Citizens 2015-2017 [Silencing]	16,667	-	-
European Union Jean Monnet [EU4SCHOOL] 2014-2016	22,023	17,833	8,885
European Union Jean Monnet [EU4SCHOOL] 2015-2017	2,506	-	-
European Union Erasmus + KA2 [IHEA] 2014-2016	34,958	34,694	3,815
European Union Erasmus + KA2 [INCLUSIVE] 2015-2018	14,312	-	-
European Union ICT/PSP (Europeana Creative)	-	-	-
Europeana CEF (Operational) March 2015-May 2016 =	19,417	27,000	-
Norway Embassy Kosovo 2013-2014	2,424	-	11,345
Norway MFA (ex-Yugoslavia) 2011-2013	-	-	17,874
Open Society Foundations ESF (MENA) Lebanon	-	-	10,996
Open Society Foundations ESP (HTC) Rethinking	17,754	10,000	-
Robert Bosch Stiftung	-	-	-
European Union Horizon2020	-	-	-
WB Austria ADH 2014-2017	3,447	18,000	-
	<u>154,743</u>	<u>123,027</u>	<u>181,324</u>
Partner Projects			
EU Turkey	2,000	2,000	944
Open Society Foundations Bosnia-Herzegovina (History that	-	1,500	-
EU Erasmus + KA2 [MEDIA-HISTORY] 2015-2018	4,295	-	-
EU Jean Monnet KA1 [EU4SCHOOL] BARCELONA 2014-2016	7,006	4,000	1,121
Europe for Citizens Remembrance Project by Dom Pokoju (PL)	-	1,000	-
Europe for Citizens Remembrance Project by All Quiet (BE)	-	1,000	-
Europe for Citizens Citizens Projects by Burger Europa (GE)	-	1,000	-
	<u>13,301</u>	<u>10,500</u>	<u>2,065</u>
Training			
Annual Conference 2014 (Ohrid)	-	-	29,912
Annual Conference 2015 (Denmark)	26,392	18,000	8,123

Annual Conference 2016	16,250	-	-
Training Conference Spring 2014 (London)	-	-	7,832
Training Conference Spring 2015 (Waterloo200)	12,271	3,500	4,822
Training Conference Fall 2015	-	5,000	-
Other			19,475
	<u>54,913</u>	<u>26,500</u>	<u>70,164</u>
Total hours and overhead allocated to projects	<u>465,217</u>	<u>384,127</u>	<u>475,456</u>

14 OTHER EXPENDITURES

	2015	Budget 2015	2014
Financial administration & accountant	31,511	23,547	17,056
Travel costs	13,295	15,030	13,763
Board and Lodging	28,071	15,030	17,320
Office operational costs	36,436	39,679	31,978
Operational costs programmes	23,449	34,569	8,951
Operational costs secretariat	8,002	15,281	17,639
	<u>140,764</u>	<u>143,136</u>	<u>106,707</u>
Office operational costs			
Hardware	306	1,002	346
Software	629	401	450
IT maintenance	2,193	2,204	2,194
Website and Domains	421	5,010	-
Purchases	1,035	-	-
Phone	6,472	7,014	7,105
Internet access	329	2,004	817
Office consumables	1,622	2,004	2,415
Postage	519	501	224
Housing costs	22,910	19,539	18,427
	<u>36,436</u>	<u>39,679</u>	<u>31,978</u>
Operational costs programmes			
Historiana (ww1 module icm MfM)	7,261	7,014	-
Historiana (europeana creative co-financing)	-	15,531	-
Historiana (competition)	-	-	-
Historiana (editing & development)	1,420	2,004	8,951
International History Network Founding	8,721	4,008	-
Responsible History (Chair de Baets)	2,371	-	-
Remembrance (Advisory Group)	3,676	6,012	-
	<u>23,449</u>	<u>34,569</u>	<u>8,951</u>
Association Operational costs			
Subcontracting	837-	3,006	8,100
Information: Professional Literature	469	1,002	605
Information: Subscription Fees	1,714	2,505	2,261
Representation	1,168	5,010	4,340
Insurances	4,552	3,006	3,076
Banking costs	606	752	621
Other costs	330	-	1,364-
	<u>8,002</u>	<u>15,281</u>	<u>17,639</u>

2.8 Other information

Appropriation of operating result

The total income exceeded the total expenditures by € 4.045
The result of € 4.045 has been added to the Association's operating result.

Subsequent events

There are no subsequent events

Auditors report

See page 22

Signing of annual report

The Hague, 19 March 2016

Board

M. De Groot-Reuvekamp
President

M. Mladenovski
Treasurer

Board members:

M. de Groot-Reuvekamp	President
L. Kristjansdottir	Vice President
M. Mladenovski	Treasurer
S. Aktekin	Secretary
P. Wiben	Communications Officer
E. Capitain	Financial Advisor
R. Mikkola	Board Member
P. Ceccoli	Board Member